



2017 ANNUAL REPORT

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cdcoftampa.org/2017



vision

A thriving Tampa Bay region in which every community is equitable, diverse and engaged.

mission

To create opportunities for people to build prosperous futures and vibrant communities.

We create these opportunities through comprehensive community development strategies that connect workforce development, housing and real estate with education, resident engagement and community safety to drive economic prosperity.

core values

CDC of Tampa LEADS with its core values. These values guide and direct our work:

LOYALTY	Faithful to our commitments and obligations; we demonstrate this by being reliable, respectful and trustworthy.
EXCELLENCE	Driven to provide quality and superior results; we demonstrate this by being persistent, determined and not easily satisfied.
ADAPTABILITY	Able to easily adjust to different conditions; we demonstrate this by being open to change in order to achieve results.
DIVERSITY	Inclusive of distinctive backgrounds, experiences and perspectives; we demonstrate this by embracing our differences.
STEWARDSHIP	Protective of something worth caring for; we demonstrate this by being accountable to each other and those we serve.

from our president & ceo

As I look back at what made the past year so special for our organization, I am so proud of the incredible successes we've had, and how those accomplishments position us for even greater success in the years to come.

2017 was a combination of reaching new milestones as an organization and lending support in response to unexpected challenges.



No matter the situation, two critical themes flowed throughout the year:

- + Working together with and for our communities; and
- + Looking forward past 'what is' to envision what can be.

As you review this report, you will find these themes highlighted again and again, particularly as they relate what CDC achieved in the last year and plans to achieve in the year(s) ahead.

You will also find a list of those making this work possible. On behalf of our Board of Directors and staff, I would like to personally thank each of you who chose to support us this year, and have continued to do so year after year.

I hope you know how much we value your support and the commitment you make—through your financial investments, partnerships and passion for the people and communities we hold dear.

Working together, I know we'll look back on 2017 as the start of even greater things to come going forward—both for our organization and the amazing place we all call home.

— Ernest M. Coney, Jr. MPH

Board Leadership

Krys Patterson, COB

Evangeline Best, VCOBRetired—Hillsborough County Schools

Andres Prida, TREAS Prida, Guida & Co., PA

Denese Meteye-James, SEC Retired—Dept. of Children & Families

Susie Begazo-McGourty
Tampa Housing Authority

Patricia Ervin*
Digital Marketing Group

Cynthia Few Retired—Merck & Co., Inc.

Tammy Haylock-Moore
JPMorgan Chase & Co.

Albert Lee, Jr. Tampa Bay BBIC

Suleman Makhani SunTrust Bank

Gwendolyn Myers
Retired—Hillsborough County Govt.

David Ogburn Valley National Bank

Eric Page Shutts & Bowen, LLP

John Unger
The Bank of Tampa

*Completed term in 2017



centers of excellence

CDC of Tampa's services are organized into four 'centers of excellence' with specific areas of focus, including: youth success, workforce development, homeownership and real estate development.

Working together, our services create prosperity pathways for people to find jobs and build careers, become more financially stable and build assets that can secure a brighter future. Going forward, we're committed to taking these services to scale—advancing economic opportunities for youth, adults, families and entire neighborhoods.

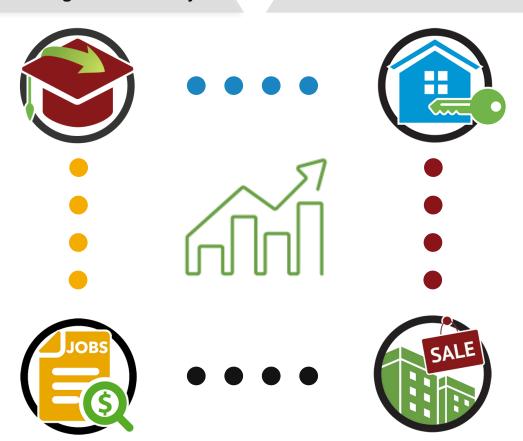
In 2017

237 youth advanced...

to the next grade level or graduated high school **college and career ready.**

101 families achieved...

their dream of homeownership while **167 saved their homes** from foreclosure.



275 career seekers built new skills to increase their employability, and

198 started new jobs.

A \$5 million, affordable rental project broke ground, while construction on

7 new homes finished.



collective impact

CDC of Tampa also works to advance its mission and multiply its impact through cross-sector collaborations all **across Hillsborough County** to tackle problems like financial insecurity and community violence in new ways.

Working together means coordinating services between providers and sharing information—and resources—to improve outcomes for the people and communities we collectively serve.

Going forward, we're committed to growing strategic partnerships that bring people together to improve systems and affect policy changes that make all communities safer and more prosperous.



Source: Policy Map, 2018

IN 2017



The Economic Prosperity Center (EPC) collective impact cohort helped **434 new clients begin to earn, keep and grow their income over time.**

+ 251 families received free tax prep = \$355,000 in refunds.



The Safe & Sound Hillsborough violence prevention collaborative built stronger families, safer schools and healthier neighborhoods.

+ 210 participants attended the inaugural Safe Summit '17.

>hurricane recovery

CDC of Tampa responded to the challenges faced by local families who suffered significant power outages or lost food after **Hurricane Irma**—by joining together with partners to provide needed relief.

With incredible support from NeighborWorks® America, Feeding Tampa Bay and the Tampa Bay Buccaneers' Jameis Winston, **400 families** received 35 lbs. of food and a \$25 Publix gift card to help them recover and move forward after experiencing Irma's wrath.



(Source: The Tampa Bay Times)



our funders & partners

CDC of Tampa acknowledges the core funders, corporate and community partners, collective impact collaborators and brand ambassadors—who make it possible for us to create economic opportunities every day. **Thank You!**

+ Core Organizational Funders

Children's Board of Hillsborough County City of Tampa, Florida Hillsborough County Government NeighborWorks® America United Way Suncoast

+ Corporate & Community Partners

Allegany Franciscan
Ministries
Amscot Financial
Bank of America
The Bank of Tampa
Bank United
BB&T
The Beck Group
Blue Sky Communities
Caliber Home Loans
Carmena & Associates
Caspers Company

Domain Homes
East Tampa C.R.P.
ENVISION Construction Srvcs.
Esperanza
Ferman Motor Car Company
Fifth Third Bank
First Florida Integrity Bank
Florida Blue
Florida Community Loan Fund
Florida Department of
Juvenile Justice
Florida Housing Finance Corp.

Girls Who Code GTE Financial Hancock Whitney Bank HART HCC Hillsborough County **Public Schools** The John H. Svkes Foundation JPMorgan Chase & Co. **Leadership Tampa GR'18 Men's Wearhouse Neighborhood Lending Partners** Office of U.S. Rep. **Kathy Castor (FL-14) Pro-Fit Development, Inc. PNC Bank Port Tampa Bay** The Radiant Group, LLC **Regions Financial Corp. The Richman Group** Rivero, Gordimer & Co. **RMC Property Group**

Rubenstein Law Sanwa Farmers Market Seminole Hard Rock Tampa Shutts & Bowen, LLP Suncoast Credit Union SunTrust Bank Susan & John Sykes **Sykes Enterprises Tampa Bay Rays** THAP **Tampa Housing Authority Tampa Police Dept.** Tampa Tank Inc. / **FL Structural Steel TD Bank TECO Energy Third Federal Savings & Loan USAA** U.S. Dept. of Housing & **Urban Development Valley National Bank Water Street Tampa Wells Fargo YUMMY HOUSE**

+ Collective Impact Collaborators

Bay Area Legal Services Bethesda Ministries The Centre for Women Children's Board of Hillsborough County City of Plant City

City of Tampa
City of Temple Terrace
Clearpoint
Dress for Success Tampa Bay
Fifth Third Bank
Enterprising Latinas

Hillsborough County BOCC HCC—Ybor Campus Hillsborough County Public Defender's Office Hillsborough County Public Schools Hillsborough County Sheriff Mary & Martha House NeighborWorks® America Office of State Attorney
Project LINK
The Salvation Army
Solita's House
TBCN
Tampa Housing Authority
Thirteenth Judicial Circuit
United Way Suncoast
Wheels of Success

+ CDC of Tampa Brand Ambassadors

83 Degrees Media ABC Action News

AM 1150 WTMP Ms. Deiah Riley

Florida Sentinel Bulletin FOX 13 News NeighborWorks® America News Channel 8 WFLA Spectrum Bay News 9 Studio V. Productions LLC Tampa Bay Buccaneers Tampa Bay Rays The Tampa Bay Times Uncharted Video Productions

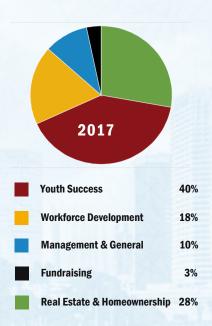


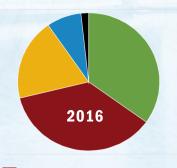


financials

(fiscal year is January 1—December 31)

FUNCTIONAL EXPENSES





Ш	Youth Success	36%
	Workforce Development	19%
	Management & General	8%
	Fundraising	2%
	Real Estate & Homeownership	35%

STATEMENT OF FINANCIAL POSITION (audited)

ASSETS	2017	2016
Cash and Cash Equivalents	821,665	739,339
Funds Held for Others and Restricted Cash	1,707,785	1,306,296
Development Projects in Process	1,688,076	1,250,841
Property and Equipment, Net	3,091,466	3,125,332
Other	832,987	400,227
Total Assets	\$ 8,141,979	\$ 6,822,035
LIABILITIES AND NET ASSETS		
Funds Held for Others and Deferred Revenue	1,418,481	984,387
Long Term Debt	2,083,464	2,562,395
Other Liabilities	1,457,150	253,783
Total Liabilities	\$ 4,959,095	\$ 3,800,565
Net Assets-Unrestricted	2,635,161	2,473,747
Net Assets-Permanently Restricted	547,723	547,723
Total Net Assets	\$ 3,182,884	\$ 3,021,470
Total Liabilities and Net Assets	\$ 8,141,979	\$ 6,822,035

STATEMENT OF ACTIVITIES (audited)

\$ 2,702,546	\$ 2,414,447
1,491,434	1,498,375
434,105	311,186
104,862	194,074
87,402	92,109
584,743	318,703
\$ 2,541,132	\$ 2,537,791
\$ 161,414	\$ (123,344)
3,021,470	3,144,814
\$ 3,182,884	\$ 3,021,470
	1,491,434 434,105 104,862 87,402 584,743 \$ 2,541,132 \$ 161,414 3,021,470





Chloe Coney Urban Enterprise Center 1907 E. Hillsborough Avenue, Suite 100 Tampa, FL 33610

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